

HLABISA

— LOCAL MUNICIPALITY —

"Sakha Umphakathi Ongcono"

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

2013/2014

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FOREWORD BY THE MAYOR

The 2013/2014 Service Delivery and Budget Implementation Plan (SDBIP) translate the strategic vision and development objectives of Hlabisa Local Municipality into specific and measurable action programmes and projects. It commits Hlabisa Local Municipality to the delivery contract entered into with the diverse stakeholders of our community during the Integrated Development Planning (IDP) and budget consultative processes which culminated into Council approval of the IDP and Budget. The SDBIP entrenches the accountability requirement that the entire administration has to Council and diverse community of Hlabisa. It outlines the actual programmes and projects that the municipality will be implementing using the approved Medium Term Revenue and Expenditure Framework (MTREF) budget for 2013/2014 financial year.

Hlabisa Local Municipality recently submitted to Treasury a comprehensive and integrated plan on socio-economic development of our area as part of the Urban Settlements Development Grant (USDG). It is indeed an ambitious but achievable plan that seeks to create diverse and tangible opportunities for all our people in particular the poor and unemployed. The Hlabisa IDP and Performance Plans are aligned to all Sector Plans as can be seen encapsulated on its strategic objectives. It further outlines the milestones to be achieved over the financial year by all key implementation partners.

The 2013/2014 SDBIP also facilitates the monitoring and evaluation process of the municipality in that service delivery targets and performance areas are broken down into specific and measurable monthly, quarterly and mid-term deliverables. It is a municipal-wide plan that seeks to give the entire Hlabisa community an outline of what we will be doing, where and utilizing which resources. It strikes a balancing chord between addressing infrastructure backlogs, maintenance of current infrastructure and the expansion of services to new growth areas.

With this 2013/2014 SDBIP, we seek to entrench good governance through ensuring that we stick to the achieved goals and objectives, the specific milestones and targets contained in our Turnaround Strategy, Financial Recovery Plan and the 2014 Clean Audit

Plan. Therefore 2013/2014 SDBIP combines all our key strategies and plans into one actionable plan for the financial year.

It further reflects our commitment to overarching national outcomes and key performance areas: sustainable and integrated rural development, job creation, economic development and clean governance.

Thanking you;

Cllr V F Hlabisa
Mayor: Hlabisa Local Municipality

FOREWORD BY THE ACTING MUNICIPAL MANAGER

The financial year 2012/2013 has come and gone. The Municipality has yet afforded another opportunity to present its Integrated Development Plan (IDP), Budget and Performance Plan during the past financial year. During the financial year 2011/2012 the Municipality has obtained the status of a qualified audit report which was generated from its financial year. Our plan is to improve the audit report status by unqualified report without issues. The challenges facing the Municipality are therefore to sustain and improve on the status so that we are able to realize the 2014 goal of achieving a clean audit.

To realize the above there is a need for more emphasis and implementation of the AGSA's recommendations. During 2012/2013 financial year the municipality was allocated MIG funding for infrastructure projects, most of the projects implemented are multi-year projects which started late in 2011/2012 financial year. The projects implemented are identified by the community during the implementation of the IDP public participation. The Municipality has provided financial support to students to further their Educational qualifications. The Annual Report highlights the policies programmes and achievements that brought the Municipality to a point which we can proudly proclaim with confidence that today is better than yesterday and tomorrow looks much brighter than today.

Thanking you;

**Ms N Z Ndlela
Acting Municipal Manager
Hlabisa Local Municipality**

DEVELOPMENT VISION

“A prosperous and sustainable municipality ensuring the provision of basic services, skills, quality life and economic opportunities”

MISSION

We aim to achieve the vision:

- **Through exploring and maximizing the utilisation of the available resources;**
- **Through cooperation and partnering with relevant stakeholders;**
- **By eradicating the vicious cycle of poverty, unemployment and other social ills;**
- **By enhancing our systems and processes to promote good governance &**
- **By upholding Batho Pele principles.**

VALUE SYSTEM

- **Integrity**
- **Communication**
- **Team Work**
- **Transparency**
- **Competency**

DEVELOPMENT GOALS

From the strategic planning session on the 01st March 2013; Hlabisa Council took a resolution and adopted the following long-term development goals abstracted from the Provincial Goals as they were seen to be more relevant and related to the issues raised by the community at the community consultation meetings held during the Initial Phase of IDP:-

- To ensure human and utilisation of natural resources are in harmony;
- To create safe, healthy and sustainable living environments;
- To aspire to healthy and educated communities;
- To ensure that all people have access to basic services; and
- To provide strong and decisive leadership

1. INTRODUCTION

1.1 LEGISLATIVE FRAMEWORK IN TERMS OF THE MFMA

The Municipal Finance Management Act (MFMA) of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy.

Section 1 of the Municipal Finance Management Act (MFMA) No. 56 of 2003 defines the “service delivery and budget implementation plan” as the detailed plan approved by the mayor of the municipality in terms of Section 53 (1) (c) (ii) for implementing the municipality’s delivery of municipal services and its annual budget and which must include the following:-

- a) Projections of each month of-
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
- b) Service delivery targets and performance indicators for each quarter; and
- c) Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1) (c).

In terms of Section 53 (i) (c) (ii) of the MFMA, the SDBIP must be approved by the Mayor of a municipality within 28 days of the approval of the budget.

1.2 OVERVIEW

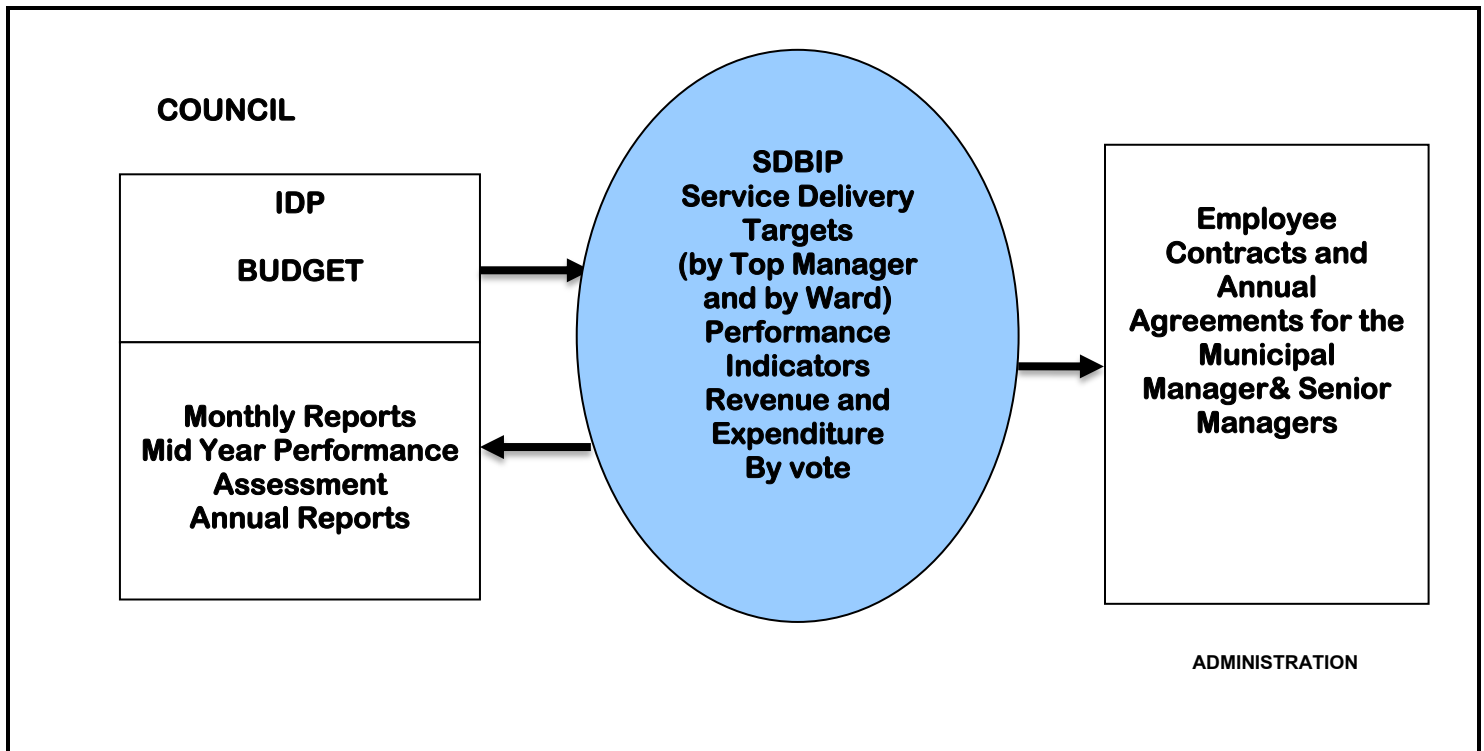
The primary objective of Hlabisa SDBIP 2013/2014 as an implementation tool for the Municipality is to strengthen our local accountability and governance and improve capital as well as operational planning, spending and service delivery.

The SDBIP for 2013/2014 will not only ensure appropriate monitoring in the execution of the Municipal budget and processes involved in the allocations of budgets to achieve key strategic priorities as set by the Municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contracts for senior management and provide a foundation for the overall annual and quarterly organization performance for the 2013/2014 financial year.

In an effort to avoid issues related to budgets being under spent and not achieving the programs desired outcomes as a result of unrealistic revenue projections when preparing the budget, Hlabisa's SDBIP document will also give an outline of the quarterly projections of service delivery targets and performance indicators as well as service delivery projections for capital projects at a ward level.

The SDBIP will also empower all Councillors specifically facilitating engagement at a ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP document will also acquire council committees the ability to measure in-year progress in the implementation of the budget.

The overview can be diagrammatically represented as follows:



1.3 COMPONENTS OF THE SDBIP

- Monthly Projections of Revenue to be collected for each Source
- Monthly Projections of Expenditure and Revenue for each Vote
- Quarterly projections of Service Delivery Targets and Performance Indicators for each Vote
- Detailed Capital Budget Broken Down by Ward over 3 Years.

1.3.1 MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE

The failure to collect its revenue as budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

1.3.2 MONTHLY PROJECTIONS OF EXPENDITURE FOR EACH VOTE

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projections by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actual.

1.3.3 QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services.

1.3.4 DETAILED CAPITAL BROKEN DOWN BY WARD OVER THREE YEARS

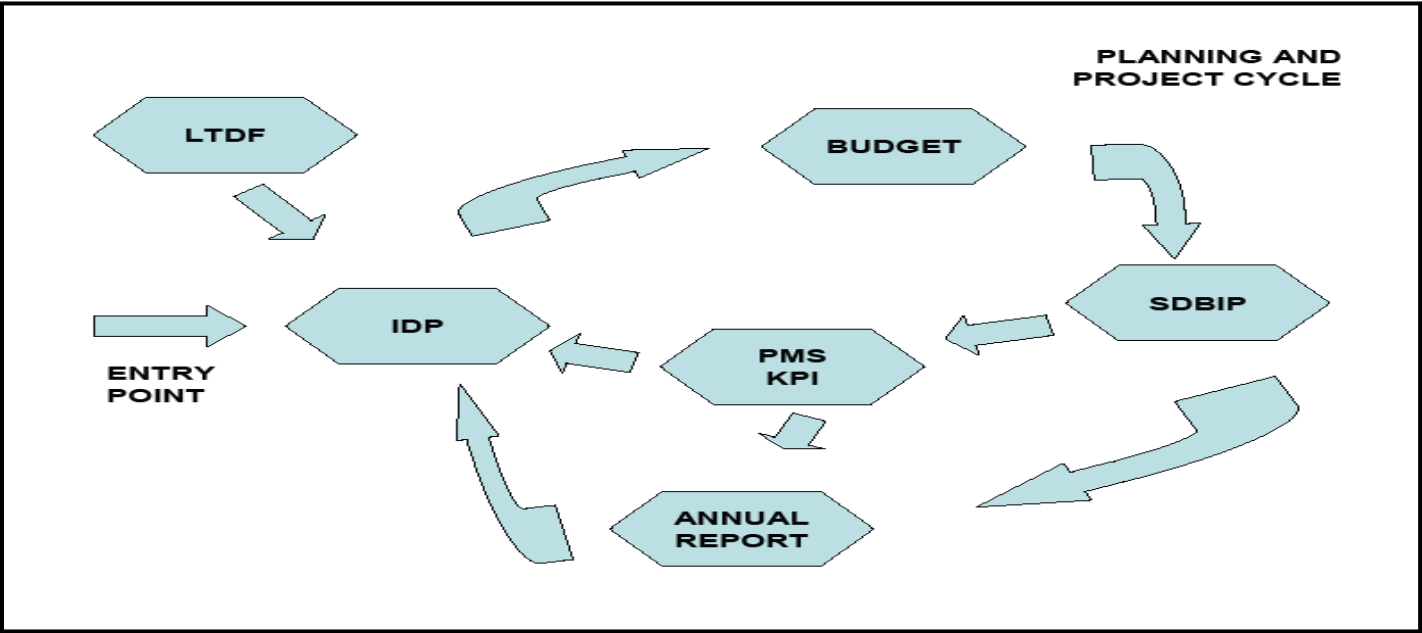
Information detailing infrastructural projects per ward containing project description and anticipated capital costs over the three year period. A summary of capital projects per the IDP plan is available on Council's website. The procurement process is an important component to ensure effective and timely infrastructure / capital service delivery.

1.4 STRATEGIC DIRECTION AND PLANNING CYCLE

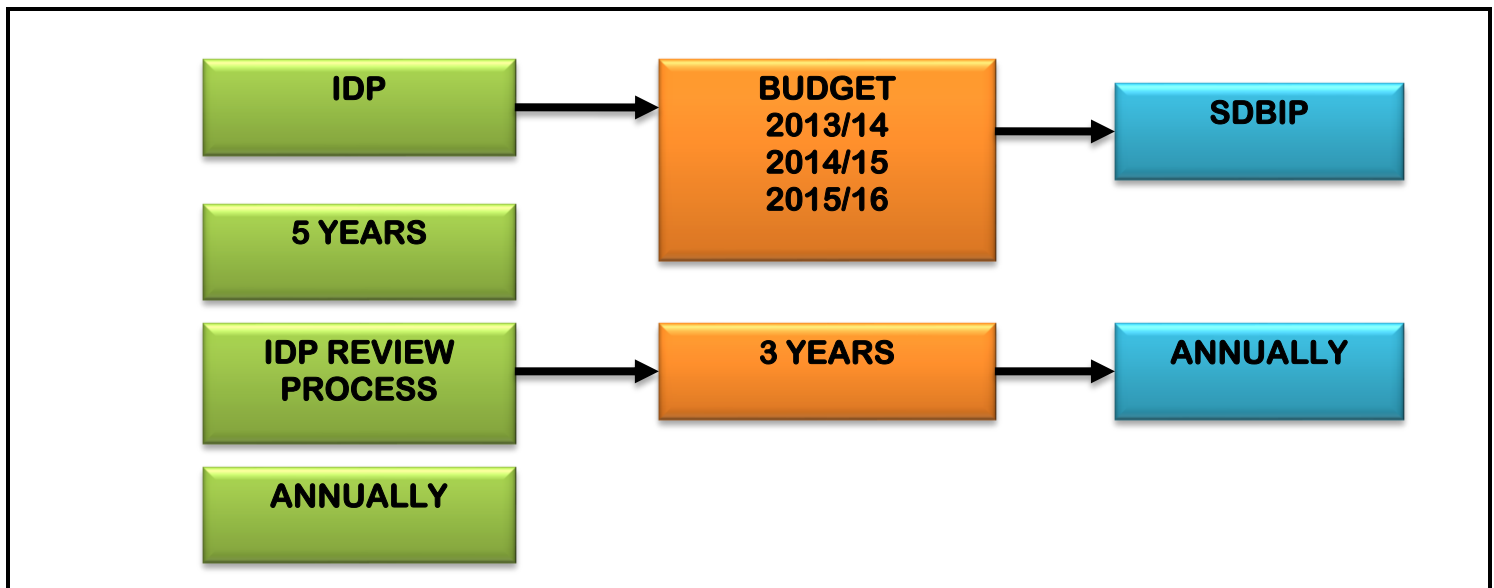
A seamless process between the IDP, SDBIP, Performance Management System (PMS) and Annual Report would create an enabling environment for the municipality to achieve its deliverables.

The MFMA clearly outlines the elements of the SDBIP to provide an order of logical sequence to ensure that the principal aim of the SDBIP of aligning the IDP to the Budget is achieved and a conceptual framework was adopted.

The framework for the 2013/2014 SDBIP is derived from the Municipal’s LTDF, the IDP and the Budget 2013/2014 as outlined in the following diagram:



SERVICE DELIVERY AND BUDGET IMPLEMENTATION FRAMEWORK



The LTDF clearly maps out the **strategic vision** for the Hlabisa Local Municipality over the next financial years. In an effort to achieve our vision, the LTDF presents the outline of the following set of complex **Development Priorities** facing the Municipality that needs to be addressed both in the short and longer term:

1. Low economic growth and unemployment
2. Poor access to basic household services
3. High levels of poverty
4. Low levels of literacy and skills development
5. Sick and dying population affected by HIV / AIDS
6. Exposure to unacceptably high level of crime and risk
7. Unsustainable development practices
8. Ineffective, inefficient, inward looking local government

The essence of the LTDF is to achieve a balance between meeting basic needs, strengthening the economy and developing people skills and a technology base for the future. In an effort to achieve our vision, these strategic focus Municipals of intervention for the next financial years need to be balanced and integrated. Given the strategic framework that has been outlined, it is clear that the Municipal's

budget must be a pro-growth budget that meets basic needs and builds on existing skills and technology. The IDP process afforded the Municipal an opportunity to take stock and assess the Municipal Strategy. Whilst the essence of the strategy remains intact, a plan of action more clearly articulates that directly respond to one or more of the eight Municipal's Development Priorities as outlined above: Sustaining the natural and built environment, Economic development and job creation, Quality living environments, Safe, healthy and secure environment, Empowered citizens, Embracing our cultural diversity, Good governance and Financial viability and sustainability

Each of these outcomes has been translated into the IDP strategic focus and performance of Municipalities as outlined in this document. The delivery of these plans should ensure that the people of Hlabisa are able to:

- Live in harmony
- Be proud of the area
- Feel protected
- Feel that basic needs are being met

2. THE BUDGET PROCESS

2.1 Background to the Budget Preparation Process

The MFMA requires that Council submit a detailed plan of the budget process for the ensuing financial year for approval. Accordingly, a budget process plan scheduling key deadlines was adopted by Council. The National Treasury Circular No.54 of 2010 & No 55 of 2011, provided guidance on the content and format for the municipal budget documentation in respect of the Medium Term Revenue and Expenditure Framework (MTREF). In terms of section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the amounts appropriated

2.2 Capital Budget Process

The capital budgeting process was through strategic sessions that were held by the Strategic Management Team (SMT) where the following broad strategic splits were made based on Municipal wide priorities, derived from the IDP. The prioritization of the capital budgets included budgeting involved program budgeting based on the IDP thereby ensuring that budgeting also occurred horizontally. The adoption of this outcomes-based approach by the Municipal in their budgeting process has ensured the refinement of the Municipal's budget. The process of compilation of the capital budget commenced in October 2012 with a budget discussion meeting being held with responsible Heads of Departments and Managers. Several meetings were held thereafter which culminated in the capital budget being approved in principle in March 2013.

2.3 Operating Budget Process

The process of the compilation of the operating budget started in September 2012 when budget instructions (broad expenditure parameters etc) were issued to departments. During November 2012, January and February 2013 a series of budget meetings were held with the Senior Managers and Line Managers. At these meetings, budget strategy, budget policies, and the alignment of the operating budget with the IDP were discussed. Departments submitted inputs and a first draft budget were compiled during February 2013. During January and February 2013 deliberations were held on the budget with the various Departments and their teams with a view to assessing the budget and reducing the deficit in order to ensure that the increase in rates and tariffs to balance the budget was restricted to an acceptable level. This entailed the re-examining of certain items of expenditure and included overtime, temporary staff, employment services and consultants.

2.4 Public Participation Process

The tabling of the Draft budget and approval in principal by Council in March 2013 was followed by extensive publication of the budget in order to involve citizens; they were also invited to public hearings. Various public participation and community consultative meetings were scheduled to receive representations and submissions from ward committees, residents, community organizations, organized business and other stakeholder formations. In terms of the Municipal Systems Act and in conjunction with the Municipal Finance Management Act public hearings on both the Operating and Capital budgets will be held from April 2013 as part of the process of consultation. Council evaluated all responses to the draft budget before finalization and ultimate approval of the Municipal budget. The final capital and operating budgets will be approved by Council on the May 2013.

2.5 Monitoring of the Implementation of the SDBIP

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid yearly and annual basis as set out in the MFMA. The in year reporting as per the MFMA is as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)
- Mid-year budgets and performance assessment (Section 72)
- Annual report (Section 121)

2.6 General

The 2013/2014 SBDIP is the third one produced by the Hlabisa Municipality in this generation of IDP. Whilst the SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and quality of information contained therein on a continued basis.

2013/2014 BUDGET EXECUTIVE SUMMARY

NO	DESCRIPTION		AMOUNT
1.	Revenue Projections	Total Equitable Share	R30 174 000
		MIG	R12 829 000
		National Electrification Programme	R9 000 000
		Extended Public Works	R1 000 000
		MFMG	R1 650 000
		MSIG	R890 000
		Property Rates	R900 000
		Refuse removal income	R50 000
		Interest	R480 000
		Other operating revenue	R6 086 785
2	Salaries & allowance	Salaries	R20 274 147
		Councilors Allowances	R4 755 638
3	General expenses	Advertising	R200 000
		Audit fees	R1 680 000
		Bank charges	R45 000
		Cleaning	R86 000
		Committee expenses	R730 000
		HIV/AIDS Programme	R50 000
		Electricity & water	R400 000
		Disaster Management Programme	R500 000
		Financial services consultants	R900 000
		Fuel & Oil	R900 000
		Insurance	R500 000
		Legal fees	R400 000
		Office machine rentals	R200 000
		Postage & telephone	R320 000
		Printing & stationery	R260 000
		S & T	R800 000
		Security	R890 000
		Sports & recreation	R250 000
		Staff training	R90 000
		Depreciation	R3 000 000
		uniform	R90 000
4	Projects & capital assets	Assets	R15 179 000
		MIG	R12 829 000
		EPWP	R1 000 000
		National Electrification Programme	R9 000 000
5	Repairs & maintenance	Repairs & maintenance	R710 000

Conclusion

As compared to the current year the municipality budget increased from R58 356 005 to R63 059 785.

INCOME	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
PROPERTY RATES	991,232	1,515,227	1,544,041	1,621,243	1,694,199
REFUSE REMOVAL AND SERVICE CHARGES	183,242	212,930	247,858	260,250	271,962
RENT INCOME	281,656	306,022	336,724	353,560	369,470
INTEREST EARNED	527,395	533,529	513,978	539,677	563,962
GOVERNMENT GRANTS & SUBSIDIES	53,056,000	74,043,000	62,231,000	67,231,000	72,231,000
BILLBOARDS INCOME	23,460	25,966	28,563	29,991	31,341
LICENCE AND PERMITS	2,242,895	2,332,611	2,425,915	2,547,211	2,661,835
TRAFFIC FINES	1,488,000	1,577,280	1,703,462	1,788,635	1,868,124
TOTAL INCOME	59,852,718	80,882,994	69,391,948	74,371,567	79,692,893

FIVE YEAR OPERATING AND CAPITAL INVESTMENT PLAN

EXPENDITURE	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
SALARIES AND WAGES	22,277,115	24,554,519	26,938,247	28,285,159	29,557,991
GENERAL EXPENSES	11,070,829	11,294,210	11,356,852	11,924,695	12,461,306
OPERATIONS AND MAINTENANCE	175,000	703,500	727,060	763,413	797,767
CONTRIBUTIONS TO FUNDS & RESERVES	24,672,607	43,225,216	29,025,905	30,477,200	31,848,674
TOTAL EXPENDITURE	58,195,551	79,777,445	68,048,064	71,450,467	74,665,738

OPERATING AND CAPITAL INVESTMENT PLAN PER DEPARTMENT

DEPARTMENT	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
EXECUTIVE AND COUNCIL	37,817,546	58,627,218	45,095,494	54,544,881	57,272,125
FINANCE AND ADMIN	9,676,963	10,097,631	11,165,258	14,840,982	15,583,031
PLANNING AND DEVELOPMENT	3,799,353	4,638,083	4,978,125	9,168,510	9,626,935
COMMUNITY AND SOCIAL SERVICES	2,448,751	2,268,069	2,428,184	2,772,970	2,911,618
PUBLIC SAFETY	3,008,515	3,149,527	3,230,885	4,756,121	4,993,927
SPORT AND RECREATION	290,000	-	-	525,000	551,250
WASTE MANAGEMENT	1,154,424	996,916	1,150,119	1,318,205	1,384,115
TOTAL	58,195,552	76,463,134	83,739,685	87,926,669	92,323,003

FIVE YEAR CAPITAL INVESTMENT PLAN BUDGET PER DEPARTMENT

DEPARTMENT	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
EXECUTIVE AND COUNCIL	23,915,000	42,569,000	28,296,000	462,210	485,321
FINANCE AND ADMIN	607,607	656,216	729,905	294,000	308,700
PLANNING AND DEVELOPMENT	-	-	-	-	-
COMMUNITY AND SOCIAL SERVICES	150,000	-	-	22,640,100	23,772,105
PUBLIC SAFETY	-	-	-	-	-
SPORT AND RECREATION	-	-	-	-	-
WASTE MANAGEMENT	-	-	-	15,750	16,538
ROADS	-	-	-	-	-
TOTAL	6,984,000	18,590,000	22,297,200	23,412,060	24,582,663

FIVE YEAR CAPITAL INVESTMENT PLAN BUDGET PER CAPITAL EXPENDITURE CATEGORY

CAPITAL EXPENDITURE CATEGORY	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
INFRASTRUCTURE					
Roads, Pavement, Bridges, Storm water	11,915,000	12,569,000	13,296,000	13,960,800	14,589,036
COMMUNITY					
Sports fields & Community Halls	-	-	-	-	-
OTHER ASSETS					
Office Equipment	150,000	-	-	200,000	200,000
Municipal Offices	-				
LED Projects	-	-	-	-	-
TOTAL	12,065,000	12,569,000	13,296,000	14,160,800	14,789,036

FIVE YEAR INVESTMENT PLAN PER NATIONAL KEY PERFORMANCE INDICATOR

KEY PERFORMANCE AREA	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Basic Service Delivery and Infrastructure Development	2,338,603	2,838,603	3,138,603	3,426,821	3,298,162
Sustainable Local Economic Development	1,850,000	2,350,000	2,650,000	2,750,000	2,850,000
Transformation and Institutional Development	23,382,115	23,882,115	24,182,115	24,282,115	24,382,115
Good Governance and Community Participation	29,185,000	29,685,000	29,985,000	30,085,000	30,185,000
Financial Viability and Financial Management	940,000	990,000	1,020,000	1,030,000	1,040,000
Spatial Rationale and Environmental Management	500,000	500,000	530,000	540,000	550,000
TOTAL	58,195,718	60,245,718	61,505,718	62,113,936	62,305,277

MEDIUM TERM EXPENDITURE FRAMEWORK

INCOME BUDGET		DEPT	FINANCIAL YEARS					
			2012/2013			2013/2014		2014/2015
GRANTS & SUBSIDIES								
- Recurrent Grants (Schedule 6)			2 300 000.00			2 650 000.00		2 700 000.00
Local Government Financial Management Grant	NT		1 500 000.00			1 750 000.00		1 750 000.00
Local Government Restructuring Grants	NT		-			-		-
Municipal Systems Improvement Grants	NT		800 000.00			900 000.00		950 000.00
- Infrastructure grants (Schedule 4b & 6a)			24 965 000.00			42 569 000.00		28 296 000.00
Local Economic Development Grants	NT		-			-		-
			2012/2013			2013/2014		2014/2015
Community Based Public Works	NT		-			-		-
National Electrification Programme	NT		12 000 000.00			30 000 000.00		15 000 000.00
Urban Fund Grant	NT		-			-		-
Building for Sports and Recreation Programme Grant	DSR		1 050 000.00			-		-
Municipal Infrastructure Grants	NT		11 915 000.00			12 569 000.00		13 296 000.00
CMIP grant	NT		-			-		-
- Indirect Grants (Schedule 7) Appendix E5			-			-		-
Community Based Public Works Programme Grant			-			-		-
Local Government Financial Management Grant			-			-		-
			2012/2013			2013/2014		2014/2015
Water Services Operating Subsidy			-			-		-

INCOME BUDGET	DEPT	FINANCIAL YEARS					
Implementation Of Water Services Projects		-		-		-	
- Equitable Share (Schedule 3)		25 755 000.00		27 978 000.00		30 311 000.00	
Equitable Share		25 755 000.00		27 978 000.00		30 311 000.00	
Equitable Share- Councillor Remuneration		-		-		-	
Total Grants		53 020 000.00		73 197 000.00		61 307 000.00	
OTHER GRANTS		836 000.00		877 000.00		924 000.00	
Municipal development Plan Capacity Building Grant	11.1(4)	-		-		-	
Integrated development Planning Support Grant	11.1(5)	-		-		-	
		2012/2013		2013/2014		2014/2015	
Provincial Municipal Assistance Programme (MAP)	11.1(9)	-		-		-	
Governance, Structures, & HR Systems, Public Participation	11.1(18)	-		-		-	
Flanders-program	8.3	-		-		-	
Housing Subsidy	8.1	-		-		-	
Library Subsidy		836 000.00		877 000.00		924 000.00	
OPERATING INCOME		5 313 081.00		6 062 535.00		6 399 112.00	
Rates General		991 232.00		1 515 227.00		1 544 041.00	
Licences and permits		2 242 895.00		2 332 611.00		2 425 915.00	
Traffic Fines		1 488 000.00		1 577 280.00		1 703 462.00	
		2012/2013		2013/2014		2014/2015	
Hiring of Sports fields		-		-		-	
Hiring of Community Halls		48 000.00		49 000.00		54 000.00	
Photocopying		-		-		-	
Market Rental		-		-		-	
Office Rentals		17 971.00		19 768.00		21 745.00	
Site Rentals		215 685.00		237 254.00		260 979.00	
Clearing of plot		-		-		-	
Telephone (Private Calls)		-		-		-	
Discount Received		-		-		-	
		2012/2013		2013/2014		2014/2015	
Rates Penalties		285 838.00		305 429.00		360 407.00	
Sale of Bid Documents		-		-		-	
Sale of Assets/Sites		-		-		-	
Billboards income		23 460.00		25 966.00		28 563.00	
Sundry income		-		-		-	
Transfer from accumulated Funds		-		-		-	
WASTE MANAGEMENT		183 242.00		212 930.00		247 858.00	
Refuse Removal		24 957.00		26 154.00		27 462.00	
Refuse Penalties		158 285.00		186 776.00		220 396.00	
		2012/2013		2013/2014		2014/2015	
INTEREST INCOME		527 395.00		533 529.00		513 978.00	

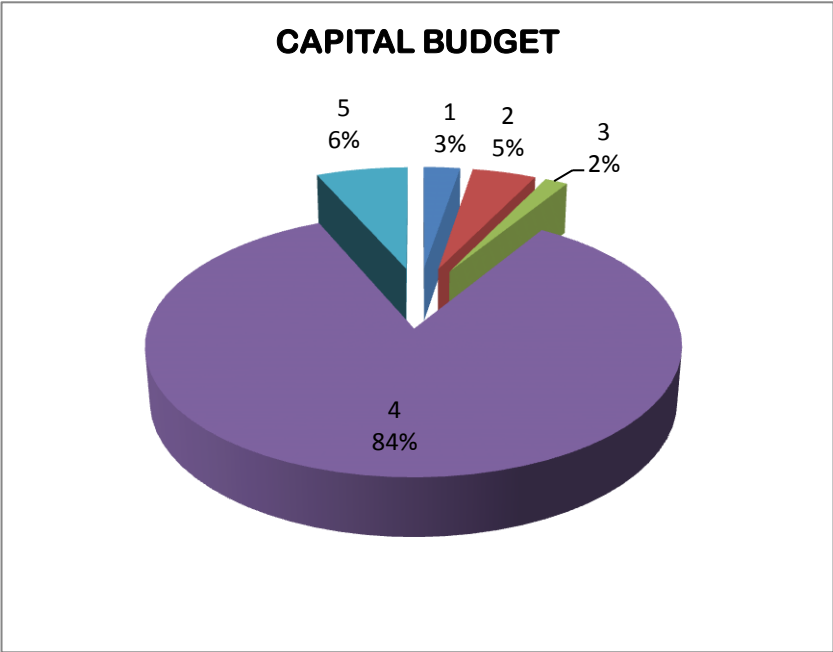
INCOME BUDGET	DEPT	FINANCIAL YEARS					
Interest: Current account		28 683.00		29 830.00		30 427.00	
Interest: Investment Account		498 712.00		503 699.00		483 551.00	
Interest: External Loans		-		-		-	
Interest: Internal Loans		-		-		-	
Total Anticipated Income		59 852 718.00		80 882 994.00		69 391 948.00	
OPERATING BUDGET							
National Grants & Subsidies		51 170 000		72 297 000		60 357 000	
Provincial Grants & Subsidies		2 686 000		1 777 000		1 874 000	
		2012/2013		2013/2014		2014/2015	
Rates General		991 232		1 515 227		1 544 041	
Other Income		4 294 849		4 547 308		4 855 071	
Refuse Removal		183 242		212 930		247 858	
Accumulated Funds		-		-		-	
Interest:		527 395		533 529		513 978	
		59 852 718		80 882 994		69 391 948	
Salaries		19 480 477		22 974 849		24 448 298	
Councillor's Allowances		3 561 486		3 739 560		3 922 402	
General Expenses		11 215 375		10 797 948		10 933 514	
		2012/2013		2013/2014		2014/2015	
Repairs & Maintenance		375 000		703 500		927 060	
Contr. To Cap. Outlay		150 000		-		609 061	
Contr. To Funds		25 070 380		42 667 137		28 551 613	
		59 852 718		80 882 994		69 391 948	

BUDGET SUMMARY

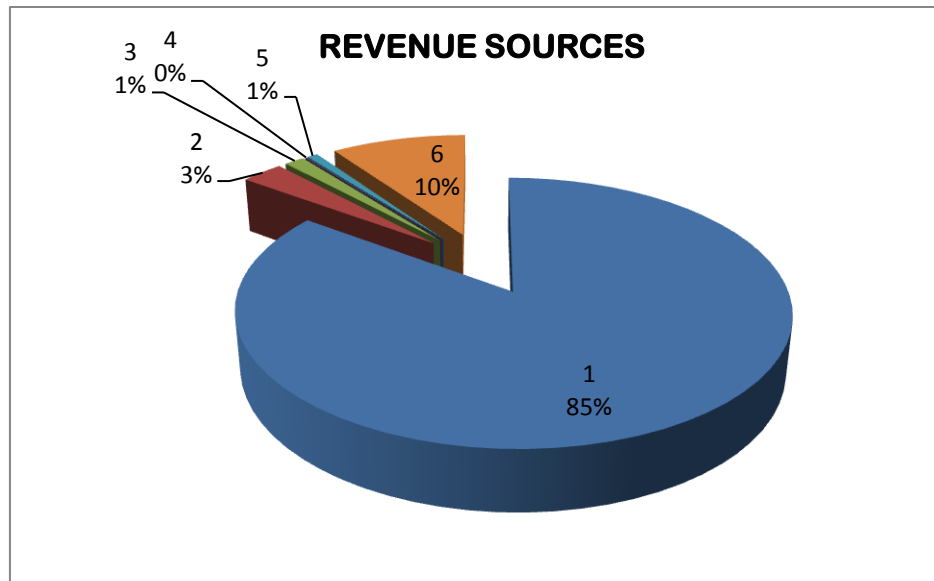
FUNCTION	2012/2013					
	APPRORPIATION			FUNDING		SURPLUS/
	CAPITAL	OPERATING	TOTAL	OWN SOURCES	EXTERNAL	DEFICIT
Executive & Council	11 184 049.00	24 005 466.00	35 189 515.00	26 012 116.00	24 715 000. 00	15 537 601.00
Finance & Administration	-	11 142 383.00	11 142 383.00	1 777 465.00	1 500 000.00	-7 864 918.00
Planning & Development	-	4 160 078.00	4 160 078.00	-	-	-4 160 078.00
Health	-	-	-	-	-	-
Community & Social Services	150 000.00	2 629 989.00	2 779 989.00	48 000.00	836 000.00	-1 895 989.00
Public Safety	-	4 672 924.00	4 672 924.00	3 730 895.00	-	-942 029.00
Sport & Recreation	-	1 270 000.00	1 270 000.00	-	1 270 000.00	-
Environmental Protection	-	-	-	-	-	-
Waste Management	-	1 208 808.00	1 208 808.00	183 242.00	-	1 025 566.00
Waste Water Management	-	-	-	-	-	-
Roads Transport	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL	11 334 049.00	49 089 648.00	60 423 697.00	31 751 718.00	28 321 000.00	-359 979.00

BUDGET GRAPHS

vehicles	400 000.00
office furniture	700 000.00
computer equipment	250 000.00
MIG projects	12 829 000.00
EPWP	1 000 000.00



National Government	53 653 000.00
Provincial Government	1 890 000.00
Property Rates	900 000.00
Refuse removal	50 000.00
Interest	480 000.00
Other revenue	6 086 785.00
	<u>63 059 785.00</u>



Salaries	20 274 147.00
Councillors Allowances	4 755 638.00
General Expenditure	12 291 000.00
Repairs and Maintanance	710 000.00
Other operating expenditure	9 850 000.00
	<u>47 880 785.00</u>

